

Risk Management – TEAM Industries has implemented a matrix to chart our Supplier Risk with a Supplier Resiliency Index. Based on the history and trajectory of the previous five years to date, please assess the probability of each risk category below culminating in a negative financial and/or production impact on TEAM Industries in the forthcoming year. Please note that evidence and rationale for any score may be requested for review. Documented contingency plans should exist where applicable. Based on the overall level of risk with your company, TEAM may elect to ask for a response plan.

#	Supplier Resiliency Index	Score
1	Financial stability	
2	Level of collaborative dependence	
3	Delivery lead times	
4	Quality	
5	Transportation vulnerabilities	
6	Available capacities	
7	Subcontractor availability	
8	Information delays (IT/System/Telephone)	
9	Price fluctuations	
10	Natural disaster susceptibility	
11	Government/regulatory impacts	
12	Workforce availability	
13	Turnover rate	
14	Cyber security	
	<i>1-low risk, 5-high risk</i>	<i>Total ></i>
<i>Risk Levels</i>	1	2
	3	4
	5	

General guideline for risk rating:

- 1 – Rare** (lowest probability of failure occurrence, high probability of early detection, contingency unutilized)
- 2 – Unlikely** (low probability of failure occurrence, high probability of early detection, contingency rare)
- 3 – Possible** (moderate probability of failure occurrence, medium to high probability of early detection, contingency utilization probable)
- 4 – Likely** (high probability of failure occurrence, medium to low probability of early detection, contingency utilized)
- 5 – Almost Certain** (failure current/recurring, medium to low probability of early detection, contingency failure)

Signed By: _____

Company: _____

Date: _____

Names and Titles of People on the Review Team: _____
